

# Agenda

- Introduction
- Competitive Advantages
- Business Strategy
- ☐ Financial Highlights



## **About POYA**

- □ Chairman: Chen, Jian-Zao
- □ Listing date:
  Sep. 6<sup>th</sup>, 2002
- □ Capital: 977 NT\$ million
- No. of staff: 4,693 (Jan. 31)
- Stores counts: (Jan. 31)263 poya/21 poya home



### Milestones

1993 Established the 1st branch in Kaohsiung; CEO-Chen Zong-Cheng joined POYA. 實際的進口百貫 Built up 1st Generation CIS and established the chain system. 1994 1998 The 10th store opened; upgraded the 2nd generation CIS. 2002 Listed on the Taipei Exchange in Taiwan 2006 Card-debt crisis in Taiwan; upgraded to 3rd generation store 2009 Established the headquarters in Taipei. 2012 Upgraded store design to 4th generation store to include more Skus within the same space. 2014 The 100th store opened; won the "Employment Promotion Prize" awarded by Taipei Exchange

Originated from night market and traditional market in Tainan.

The 200th store opened in December.

- 實家監督 Penetrated into the home improvement market with our second brand-POYA HOME.
- Ranked as the top 5% TPEX-listed companies in "2019 Corporate Governance Evaluation" held by TWSE (For 6 Consecutive Years)



2018

2019

1975

# Our target customers

-Female aged between 15 and 49





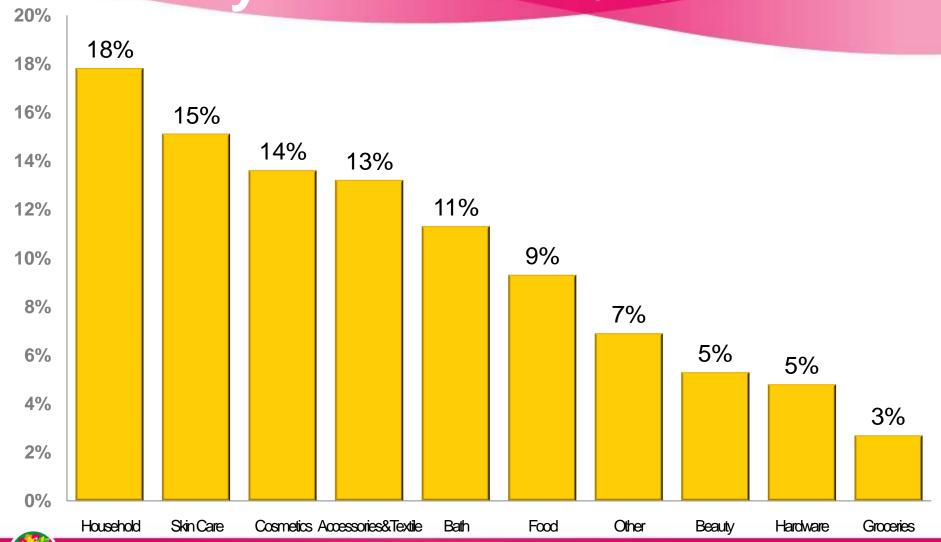






### **POYA**

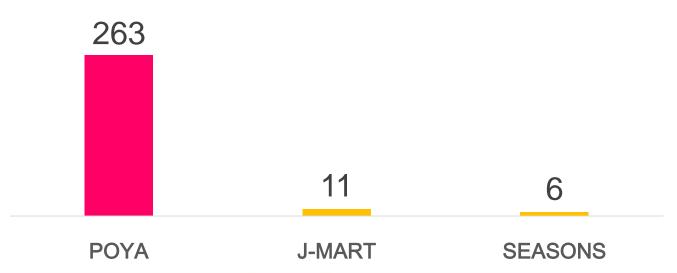
# Sales Breakdown by Products 2020FY



## POYA as market leader

#### **Store Counts**

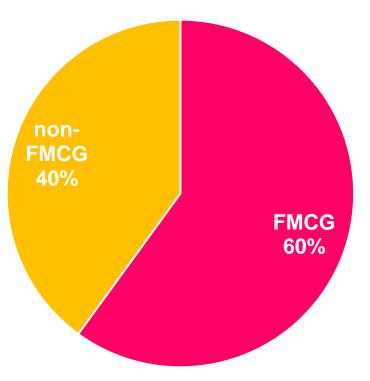
Store numbers/year	2015	2016	2017	2018	2019	2020	2021.1
POYA	131	157	177	201	230	260	263
MIRADA	27	30	29	26	25	0	0
A+1	5	5	5	0	0	0	0
J-MART	8	8	9	11	10	11	11
SEASONS	11	9	9	8	7	6	6
Total	182	209	229	246	272	277	280
POYA market share%	72%	75%	77%	82%	85%	94%	94%



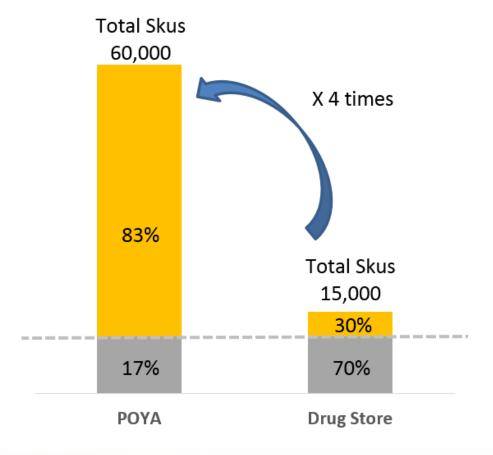


# Our preemptive edge over peers





#### **SKUs**



# **Business Strategy**

- □ Upgrade to new Gen stores: create make-up and hotspot display zone.
- Product Optimization
- Store Expansion Plan
- Logistic Center
- □ 2<sup>nd</sup> growth driver—Poya Home



# Upgrade to new Gen stores

create make-up zone









# Upgrade to new Gen stores

create hotspot display zone



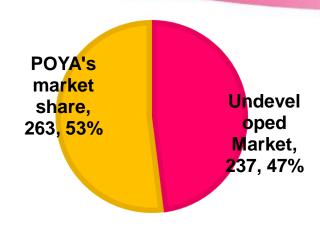




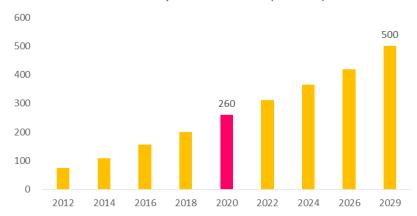
# Total Addressable market

We estimate the potential market size based on total population:

- 1) We expect every 40,000 people could support one Poya shop, indicating 575 stores of the potential market.
- 2) Considering the mountain area, we adopt a 70% of effective rate for our stores counts, which leads to 400 stores for POYA.
- 3) On top of that, we add up 40 mall shops and 60 smaller shops in untapped suburban area.
- 4) The total market potential would be 500 stores.







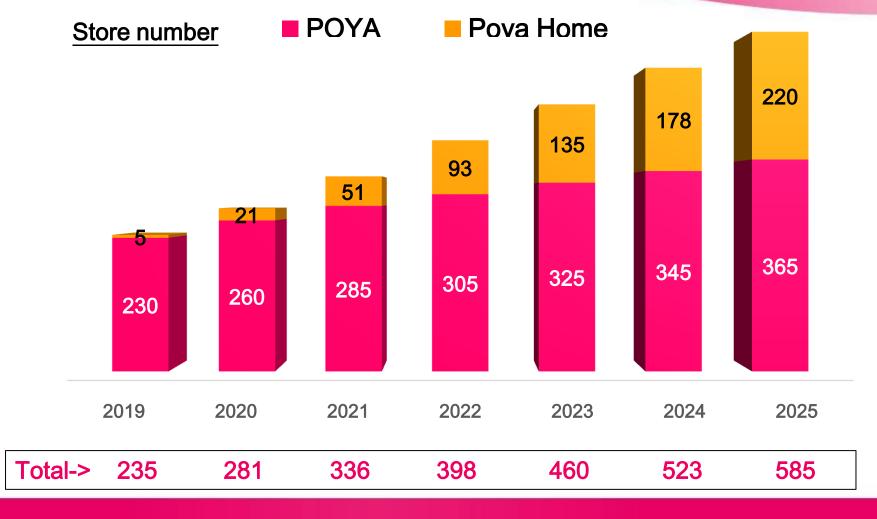
<sup>\*</sup> Numbers exclude POYA HOME.



### **POYA HOME**



# **Store Expansion Plan**



# **Logistic Centers**

### ■ Northern Logistic Center:

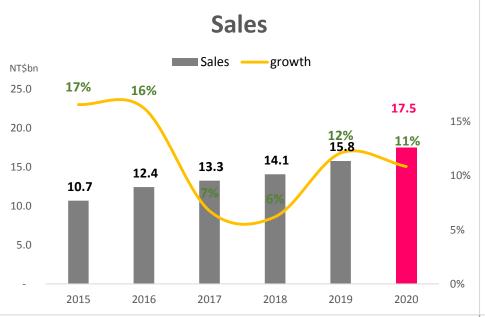
- Capacity: 200 stores
- Started operation since January, 2019

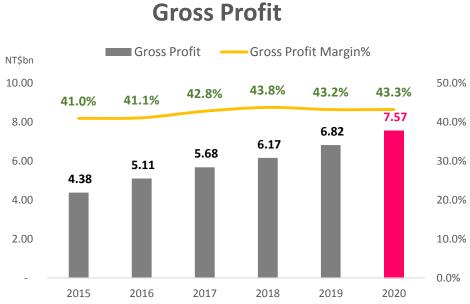
### ■ Southern Logistic Center:

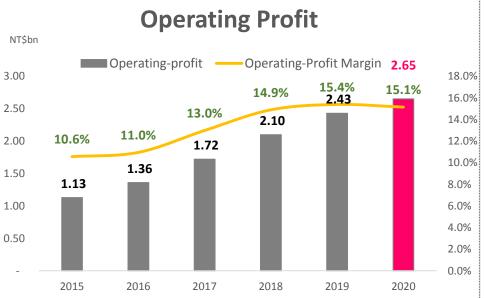
- Capacity: 200 stores
- Started operation since July, 2017

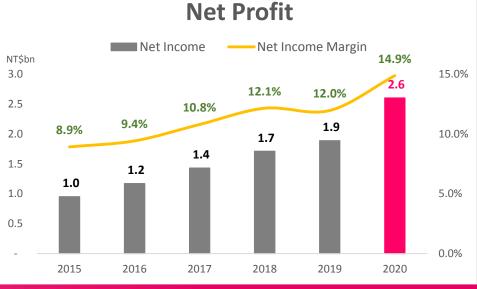


# Financial Highlights

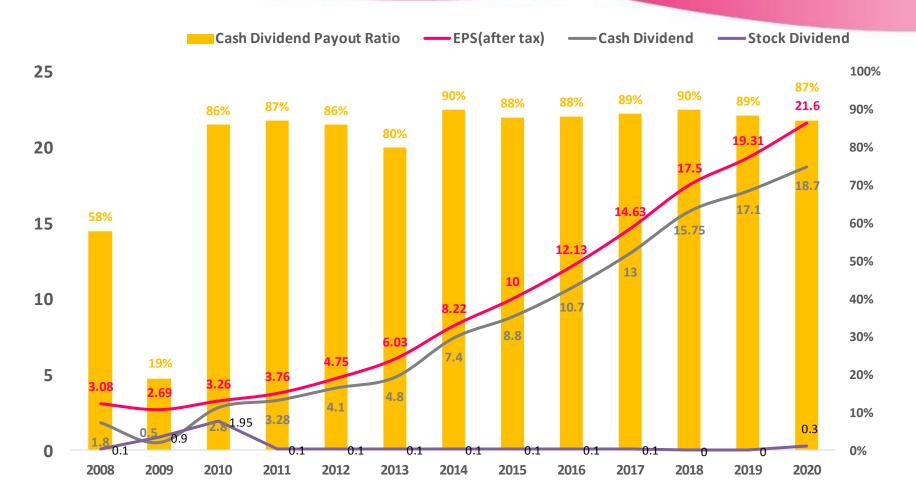








## Sustainable Cash Dividend



# **THANK YOU**