

http://www.poya.com.tw/en/



Agenda

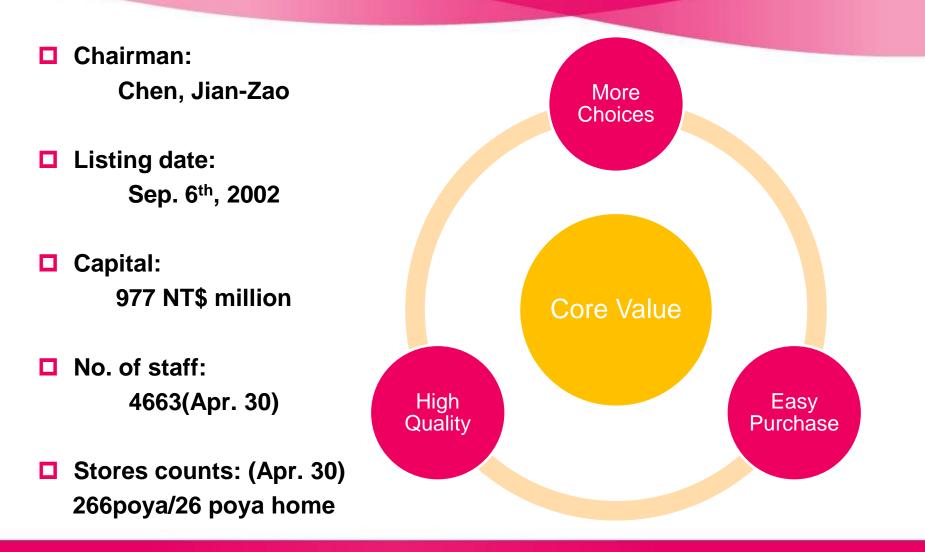
Introduction

- Competitive Advantages
- Business Strategy
- Financial Highlights





About POYA





Milestones

- **1975** Originated from night market and traditional market in Tainan.
- **1993** Established the 1st branch in Kaohsiung; CEO-Chen Zong-Cheng joined POYA.
- 1994 **資産節品進口百貨** Built up 1st Generation CIS and established the chain system.
- **1998 POYA** The 10th store opened; upgraded the 2nd generation CIS.
- **2002** Listed on the Taipei Exchange in Taiwan
- 2006 Card-debt crisis in Taiwan; upgraded to 3rd generation store



Established the headquarters in Taipei.



- Upgraded store design to 4th generation store to include more Skus within the same space.
- **2014** The 100th store opened; won the "Employment Promotion Prize" awarded by Taipei Exchange
- 2018 The 200th store opened in December.
- 2019 寶家验證 Penetrated into the home improvement market with our second brand-POYA HOME.

Ranked as the top 5% TPEX-listed companies in "2019 Corporate Governance Evaluation" held by TWSE (For 6 Consecutive Years)



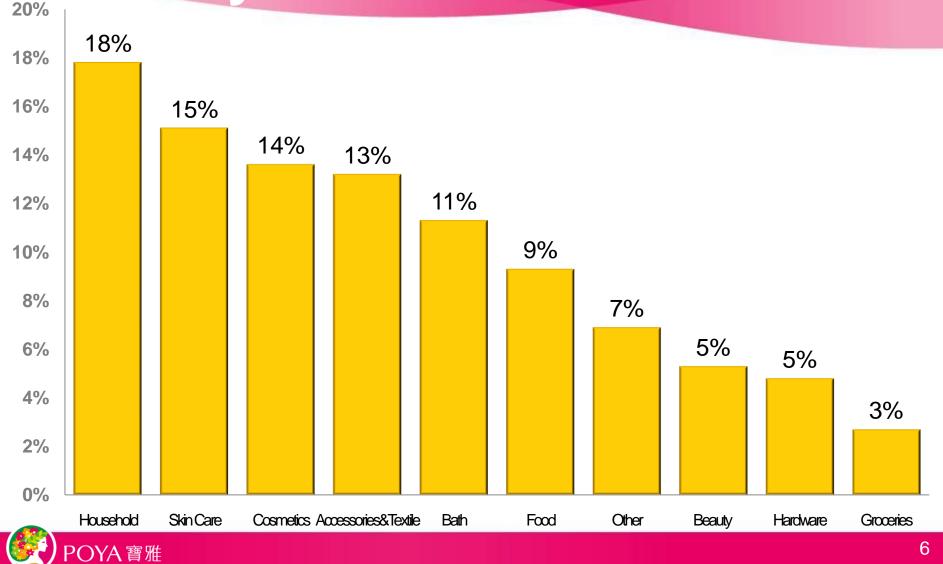
Our target customers

-Female aged between 15 and 49





Sales Breakdown POYA by Products 2020FY



POYA

POYA as market leader

Store Counts

Store numbers/year	2015	2016	2017	2018	2019	2020	2021.4
ΡΟΥΑ	131	157	177	201	230	260	266
MIRADA	27	30	29	26	25	0	0
A+1	5	5	5	0	0	0	0
J-MART	8	8	9	11	10	11	11
SEASONS	11	9	9	8	7	6	6
Total	182	209	229	246	272	277	283
POYA market share%	72%	75%	77%	82%	85%	94%	94%

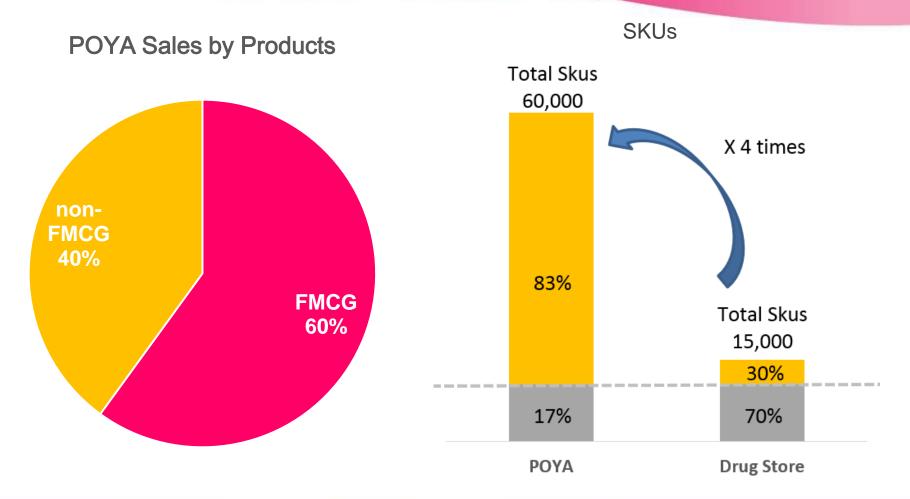
266

OYA 寶雅





Our preemptive edge over peers



Business Strategy

- Upgrade to new Gen stores: create make-up and hotspot display zone.
- Product Optimization
- Store Expansion Plan
- Logistic Center
- 2nd growth driver—Poya Home



Upgrade to new Gen stores





Upgrade to new Gen stores create hotspot display zone



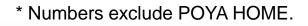
POYA寶雅

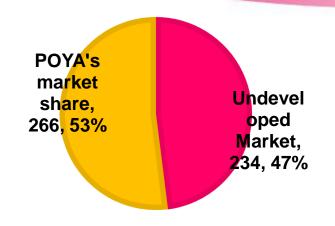


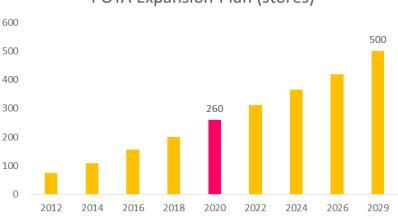
Total Addressable market

We estimate the potential market size based on total population:

- We expect every 40,000 people could support one Poya shop, indicating 575 stores of the potential market.
- Considering the mountain area, we adopt a 70% of effective rate for our stores counts, which leads to 400 stores for POYA.
- On top of that, we add up 40 mall shops and 60 smaller shops in untapped suburban area.
- 4) The total market potential would be 500 stores.







POYA Expansion Plan (stores)



POYA HOME



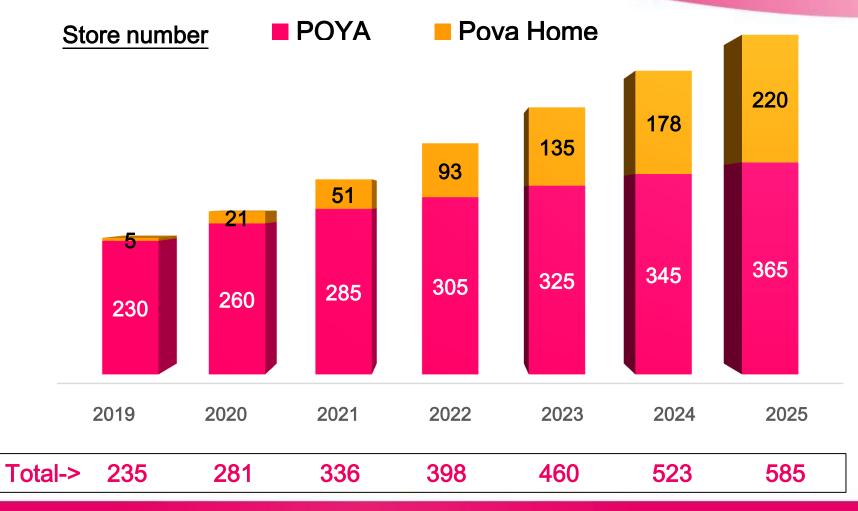




POYA HOME



Store Expansion Plan



POYA

Logistic Centers

Northern Logistic Center:

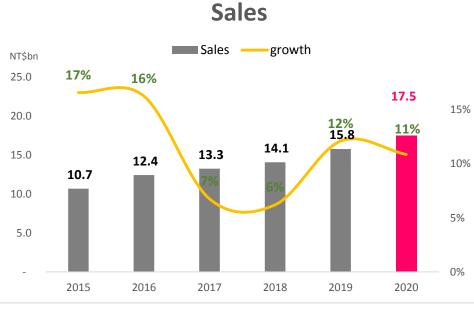
- Capacity: 200 stores
- Started operation since January, 2019

Southern Logistic Center:

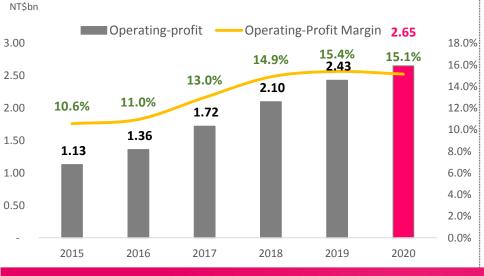
- Capacity: 200 stores
- Started operation since July, 2017

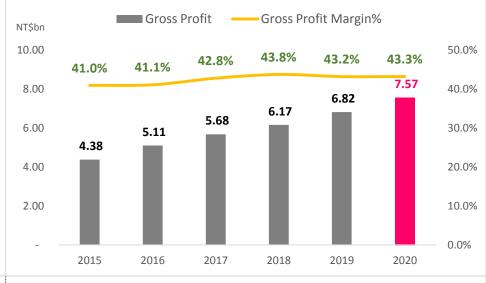


Financial Highlights

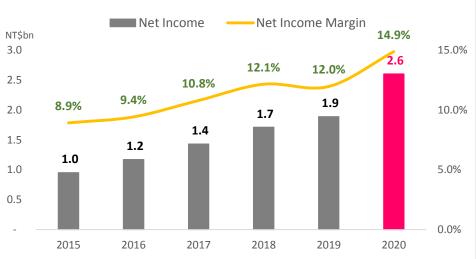


Operating Profit



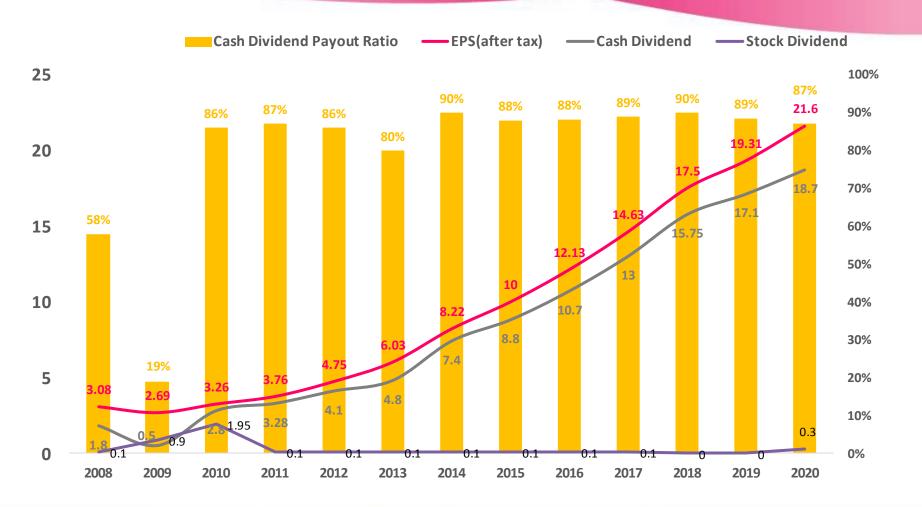


Net Profit



Gross Profit

Sustainable Cash Dividend





THANK YOU