

POYA INTERNATIONAL CO., LTD.
FINANCIAL STATEMENTS AND INDEPENDENT
AUDITORS' REVIEW REPORT
SEPTEMBER 30, 2025 AND 2024

For the convenience of readers and for information purpose only, the auditors' report and the accompanying financial statements have been translated into English from the original Chinese version prepared and used in the Republic of China. In the event of any discrepancy between the English version and the original Chinese version or any differences in the interpretation of the two versions, the Chinese-language auditors' report and financial statements shall prevail.

REPORT ON REVIEW OF FINANCIAL STATEMENTS TRANSLATED FROM CHINESE

To the Board of Directors and Shareholders of POYA International Co., Ltd.

Introduction

We have reviewed the accompanying balance sheets of POYA International Co., Ltd. as at September 30, 2025 and 2024, and the related statements of comprehensive income for the three-month and nine-month periods then ended, as well as the statements of changes in equity and of cash flows for the nine-month periods then ended, and notes to the financial statements, including a summary of material accounting policies. Management is responsible for the preparation and fair presentation of these financial statements in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers and International Accounting Standard 34, “Interim Financial Reporting” that came into effect as endorsed by the Financial Supervisory Commission. Our responsibility is to express a conclusion on these financial statements based on our reviews.

Scope of Review

We conducted our reviews in accordance with the Standard on Review Engagements 2410, “Review of Financial Information Performed by the Independent Auditor of the Entity” in the Republic of China. A review of financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion

Based on our reviews, nothing has come to our attention that causes us to believe that the accompanying financial statements do not present fairly, in all material respects, the financial position of the Company as at September 30, 2025 and 2024, and of its financial performance for the three-month and nine-month periods then ended and its cash flows for the nine-month periods then ended in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers and International Accounting Standard 34, “Interim Financial Reporting” that came into effect as endorsed by the Financial Supervisory Commission.

Hsu, Huei-Yu

Independent Accountants

Yeh, Fang-Ting

PricewaterhouseCoopers, Taiwan

Republic of China

October 27, 2025

The accompanying financial statements are not intended to present the financial position and results of operations and cash flows in accordance with accounting principles generally accepted in countries and jurisdictions other than the Republic of China. The standards, procedures and practices in the Republic of China governing the audit of such financial statements may differ from those generally accepted in countries and jurisdictions other than the Republic of China. Accordingly, the accompanying financial statements and independent auditors’ report are not intended for use by those who are not informed about the accounting principles or auditing standards generally accepted in the Republic of China, and their applications in practice.

As the financial statements are the responsibility of the management, PricewaterhouseCoopers cannot accept any liability for the use of, or reliance on, the English translation or for any errors or misunderstandings that may derive from the translation.

POYA INTERNATIONAL CO., LTD.
BALANCE SHEETS
(Expressed in thousands of New Taiwan dollars)

Assets	Notes	September 30, 2025		December 31, 2024		September 30, 2024		
		AMOUNT	%	AMOUNT	%	AMOUNT	%	
Current assets								
1100	Cash and cash equivalents	6(1)	\$ 3,016,695	10	\$ 2,834,366	10	\$ 2,189,583	8
1150	Notes receivable, net	6(2)	-	-	280	-	60	-
1170	Accounts receivable, net	6(2)	1,297,886	5	1,487,126	5	1,255,645	5
1197	Finance lease receivable, net	6(7)	9,396	-	9,293	-	9,259	-
1200	Other receivables		3,239	-	4,381	-	4,357	-
130X	Inventories	6(3)	6,153,738	21	5,979,380	21	5,539,725	20
1410	Prepayments	6(4)	28,142	-	46,489	-	76,595	-
1476	Other current financial assets	8	8,287	-	8,287	-	8,287	-
11XX	Total current assets		<u>10,517,383</u>	<u>36</u>	<u>10,369,602</u>	<u>36</u>	<u>9,083,511</u>	<u>33</u>
Non-current assets								
1600	Property, plant and equipment, net	6(5)	4,330,949	15	4,127,882	14	3,997,237	15
1755	Right-of-use assets	6(6)(7) and 7	13,597,610	47	13,335,310	47	13,380,436	49
1840	Deferred income tax assets	6(21)	33,415	-	31,563	-	32,055	-
1920	Refundable deposits	6(6)	562,029	2	514,183	2	502,622	2
194D	Long-term finance lease receivable, net	6(7)	139,690	-	146,750	1	149,086	1
1975	Net defined benefit asset - non-current		18,579	-	16,447	-	7,781	-
1980	Other non-current financial assets	8	5,000	-	5,000	-	11,000	-
1990	Other non-current assets		17,008	-	17,373	-	16,886	-
15XX	Total non-current assets		<u>18,704,280</u>	<u>64</u>	<u>18,194,508</u>	<u>64</u>	<u>18,097,103</u>	<u>67</u>
1XXX	Total assets		<u>\$ 29,221,663</u>	<u>100</u>	<u>\$ 28,564,110</u>	<u>100</u>	<u>\$ 27,180,614</u>	<u>100</u>

(Continued)

POYA INTERNATIONAL CO., LTD.
BALANCE SHEETS
(Expressed in thousands of New Taiwan dollars)

Liabilities and Equity	Notes	September 30, 2025		December 31, 2024		September 30, 2024		
		AMOUNT	%	AMOUNT	%	AMOUNT	%	
Current liabilities								
2130	Current contract liabilities	6(14)	\$ 96,759	-	\$ 87,539	-	\$ 88,439	-
2150	Notes payable		60,713	-	57,143	-	82,785	-
2170	Accounts payable		3,330,678	11	3,387,697	12	3,300,560	12
2200	Other payables	6(8)	834,428	3	938,908	3	782,552	3
2230	Current income tax liabilities		193,187	1	384,499	2	196,724	1
2280	Current lease liabilities	7	1,986,800	7	1,906,776	7	1,863,309	7
2310	Receipts in advance		216	-	5	-	233	-
2320	Long-term liabilities, current portion	6(9)	<u>1,752,298</u>	<u>6</u>	<u>1,445,900</u>	<u>5</u>	<u>1,308,280</u>	<u>5</u>
21XX	Total current liabilities		<u>8,255,079</u>	<u>28</u>	<u>8,208,467</u>	<u>29</u>	<u>7,622,882</u>	<u>28</u>
Non-current liabilities								
2540	Long-term borrowings	6(9)	2,001,944	7	1,601,701	6	1,485,075	5
2570	Deferred income tax liabilities	6(21)	6,898	-	6,898	-	6,378	-
2580	Non-current lease liabilities	7	11,762,987	41	11,554,259	40	11,631,816	43
2645	Guarantee deposits received		<u>43,280</u>	<u>-</u>	<u>39,751</u>	<u>-</u>	<u>38,648</u>	<u>-</u>
25XX	Total non-current liabilities		<u>13,815,109</u>	<u>48</u>	<u>13,202,609</u>	<u>46</u>	<u>13,161,917</u>	<u>48</u>
2XXX	Total liabilities		<u>22,070,188</u>	<u>76</u>	<u>21,411,076</u>	<u>75</u>	<u>20,784,799</u>	<u>76</u>
Equity								
	Share capital	6(11)(13)(20)						
3110	Common stock		1,064,438	4	1,049,362	4	1,049,362	4
3200	Capital surplus	6(11)(12)	1,475,884	5	1,255,466	4	1,255,466	5
	Retained earnings	6(11)(13)						
3310	Legal reserve		2,205,040	7	1,923,960	7	1,923,960	7
3350	Unappropriated retained earnings		<u>2,406,113</u>	<u>8</u>	<u>2,924,246</u>	<u>10</u>	<u>2,167,027</u>	<u>8</u>
3XXX	Total equity		<u>7,151,475</u>	<u>24</u>	<u>7,153,034</u>	<u>25</u>	<u>6,395,815</u>	<u>24</u>
Significant Contingent Liabilities 9 and Unrecognized Contract Commitments								
3X2X	Total liabilities and equity		<u>\$ 29,221,663</u>	<u>100</u>	<u>\$ 28,564,110</u>	<u>100</u>	<u>\$ 27,180,614</u>	<u>100</u>

The accompanying notes are an integral part of these financial statements.

POYA INTERNATIONAL CO., LTD.
STATEMENTS OF COMPREHENSIVE INCOME

(Expressed in thousands of New Taiwan dollars, except for earnings per share amount)

Items	Notes	For the three-month periods ended September 30,				For the nine-month periods ended September 30,			
		2025		2024		2025		2024	
		AMOUNT	%	AMOUNT	%	AMOUNT	%	AMOUNT	%
4000 Operating revenue	6(14)	\$ 6,400,814	100	\$ 6,124,615	100	\$ 18,741,127	100	\$ 17,626,164	100
5000 Operating costs	6(3)(10)(19)(20)	(3,462,613)	(54)	(3,307,000)	(54)	(10,427,065)	(55)	(9,739,537)	(55)
5900 Net operating margin		<u>2,938,201</u>	<u>46</u>	<u>2,817,615</u>	<u>46</u>	<u>8,314,062</u>	<u>45</u>	<u>7,886,627</u>	<u>45</u>
Operating expenses	6(10)(19)(20) and 7								
6100 Selling expenses		(1,737,625)	(27)	(1,672,397)	(28)	(5,055,355)	(27)	(4,811,320)	(27)
6200 General and administrative expenses		(198,103)	(3)	(193,829)	(3)	(562,660)	(3)	(544,720)	(3)
6000 Total operating expenses		(<u>1,935,728</u>)	(<u>30</u>)	(<u>1,866,226</u>)	(<u>31</u>)	(<u>5,618,015</u>)	(<u>30</u>)	(<u>5,356,040</u>)	(<u>30</u>)
6900 Operating profit		<u>1,002,473</u>	<u>16</u>	<u>951,389</u>	<u>15</u>	<u>2,696,047</u>	<u>15</u>	<u>2,530,587</u>	<u>15</u>
Non-operating income and expenses									
7100 Interest income	6(15)	12,465	-	1,485	-	44,066	-	13,019	-
7010 Other income	6(7)(16)	55,879	1	52,554	1	172,232	1	138,396	1
7020 Other gains and losses	6(6)(17)	(41)	-	(2,345)	-	(15,483)	-	21,228	-
7050 Finance costs	6(5)(6)(18) and 7	(60,164)	(1)	(49,225)	(1)	(168,942)	(1)	(135,903)	(1)
7000 Total non-operating income and expenses		<u>8,139</u>	<u>-</u>	<u>2,469</u>	<u>-</u>	<u>31,873</u>	<u>-</u>	<u>36,740</u>	<u>-</u>
7900 Profit before income tax		<u>1,010,612</u>	<u>16</u>	<u>953,858</u>	<u>15</u>	<u>2,727,920</u>	<u>15</u>	<u>2,567,327</u>	<u>15</u>
7950 Income tax expense	6(21)	(202,272)	(3)	(190,874)	(3)	(540,946)	(3)	(513,744)	(3)
8200 Net income for the period		<u>\$ 808,340</u>	<u>13</u>	<u>\$ 762,984</u>	<u>12</u>	<u>\$ 2,186,974</u>	<u>12</u>	<u>\$ 2,053,583</u>	<u>12</u>
8500 Total comprehensive income for the period		<u>\$ 808,340</u>	<u>13</u>	<u>\$ 762,984</u>	<u>12</u>	<u>\$ 2,186,974</u>	<u>12</u>	<u>\$ 2,053,583</u>	<u>12</u>
Earnings per share (in dollars)	6(22)								
9750 Basic		<u>\$ 7.59</u>		<u>\$ 7.20</u>		<u>\$ 20.56</u>		<u>\$ 19.39</u>	
9850 Diluted		<u>\$ 7.57</u>		<u>\$ 7.18</u>		<u>\$ 20.47</u>		<u>\$ 19.32</u>	

The accompanying notes are an integral part of these financial statements.

POYA INTERNATIONAL CO., LTD.
STATEMENTS OF CHANGES IN EQUITY
(Expressed in thousands of New Taiwan dollars)

	Notes	Capital	Capital Surplus	Retained Earnings		Total equity
		Common stock	Additional paid-in capital	Legal reserve	Unappropriated retained earnings	
<u>For the nine-month period ended September 30, 2024</u>						
Balance at January 1, 2024		\$1,034,930	\$1,058,249	\$ 1,671,810	\$ 2,549,295	\$ 6,314,284
Net income for the nine-month period ended September 30, 2024		-	-	-	2,053,583	2,053,583
Total comprehensive income for the nine-month period ended September 30, 2024		-	-	-	2,053,583	2,053,583
Distribution of 2023 net income:						
Legal reserve		-	-	252,150	(252,150)	-
Cash dividends	6(13)	-	-	-	(2,173,352)	(2,173,352)
Stock dividends	6(11)(13)	10,349	-	-	(10,349)	-
Employees' stock compensation	6(11)	4,083	197,217	-	-	201,300
Balance at September 30, 2024		<u>\$1,049,362</u>	<u>\$1,255,466</u>	<u>\$ 1,923,960</u>	<u>\$ 2,167,027</u>	<u>\$ 6,395,815</u>
<u>For the nine-month period ended September 30, 2025</u>						
Balance at January 1, 2025		\$1,049,362	\$1,255,466	\$ 1,923,960	\$ 2,924,246	\$ 7,153,034
Net income for the nine-month period ended September 30, 2025		-	-	-	2,186,974	2,186,974
Total comprehensive income for the nine-month period ended September 30, 2025		-	-	-	2,186,974	2,186,974
Distribution of 2024 net income:						
Legal reserve		-	-	281,080	(281,080)	-
Cash dividends	6(13)	-	-	-	(2,413,533)	(2,413,533)
Stock dividends	6(11)(13)	10,494	-	-	(10,494)	-
Employees' stock compensation	6(11)(20)	4,582	220,418	-	-	225,000
Balance at September 30, 2025		<u>\$1,064,438</u>	<u>\$1,475,884</u>	<u>\$ 2,205,040</u>	<u>\$ 2,406,113</u>	<u>\$ 7,151,475</u>

The accompanying notes are an integral part of these financial statements.

POYA INTERNATIONAL CO., LTD.
STATEMENTS OF CASH FLOWS
(Expressed in thousands of New Taiwan dollars)

	Notes	For the nine-month periods ended September 30,	
		2025	2024
<u>CASH FLOWS FROM OPERATING ACTIVITIES</u>			
Profit before tax		\$ 2,727,920	\$ 2,567,327
Adjustments			
Adjustments to reconcile profit (loss)			
Depreciation	6(5)(6)(19)	2,158,408	2,009,718
Loss on disposal of property, plant and equipment	6(17)	28,882	20,752
Gain from lease modification	6(6)(17)	(13,399)	(1,982)
Income from subleasing right-of-use assets	6(17)	-	(39,998)
Interest income	6(15)	(44,066)	(13,019)
Interest expense	6(18)	168,942	135,903
Changes in operating assets and liabilities			
Changes in operating assets			
Notes receivable		280	32,811
Accounts receivable		189,240	158,806
Other receivables		1,142	4,227
Inventories	(174,358)	(211,279)
Prepayments		18,347	(36,326)
Net defined benefit assets - non-current	(2,132)	(1,945)
Changes in operating liabilities			
Current contract liabilities		9,220	(2,491)
Notes payable		3,570	(12,781)
Accounts payable	(57,019)	266,722
Other payables		148,369	115,590
Receipts in advance		211	133
Cash inflow generated from operations		5,163,557	4,992,168
Interest received		44,066	13,019
Interest paid	(168,942)	(135,903)
Income tax paid	(734,110)	(683,613)
Net cash flows from operating activities		<u>4,304,571</u>	<u>4,185,671</u>
<u>CASH FLOWS FROM INVESTING ACTIVITIES</u>			
Decrease in finance lease receivables		6,957	5,369
Acquisition of property, plant and equipment	6(23)	(794,707)	(888,028)
Interest paid for acquisition of property, plant and equipment	6(5)(18)(23)	(1,412)	(1,883)
Proceeds from disposal of property, plant and equipment		1,835	4,382
Acquisition of right-of-use assets	6(6)	(77,156)	(103,223)
Increase in refundable deposits	(47,846)	(34,407)
Decrease (increase) in other non-current assets		365	(89)
Net cash flows used in investing activities	(911,964)	(1,017,879)
<u>CASH FLOWS FROM FINANCING ACTIVITIES</u>			
Proceeds from long-term borrowings	6(24)	2,000,000	1,820,000
Repayment of long-term borrowings	6(24)	(1,293,359)	(1,187,999)
Repayment of lease principal	6(24)	(1,506,915)	(1,412,030)
Increase (decrease) in guarantee deposits received	6(24)	3,529	(18,795)
Cash dividends paid	6(13)	(2,413,533)	(2,173,352)
Net cash flows used in financing activities	(3,210,278)	(2,972,176)
Net increase in cash and cash equivalents		182,329	195,616
Cash and cash equivalents at beginning of period	6(1)	2,834,366	1,993,967
Cash and cash equivalents at end of period	6(1)	<u>\$ 3,016,695</u>	<u>\$ 2,189,583</u>

The accompanying notes are an integral part of these financial statements.

POYA INTERNATIONAL CO., LTD.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE NINE-MONTH PERIODS ENDED SEPTEMBER 30, 2025 AND 2024
(Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

1. HISTORY AND ORGANIZATION

(1) POYA International Co., Ltd. (the “Company”) was incorporated as a company limited by shares under the provisions of the Company Act of the Republic of China (R.O.C.) on March 12, 1997. The Company is primarily engaged in selling fashion accessories, arts and crafts, food, stationery, hardware and a variety of products.

(2) The common shares of the Company have been listed on the Taipei Exchange since September 2002.

2. THE DATE OF AUTHORIZATION FOR ISSUANCE OF THE FINANCIAL STATEMENTS AND PROCEDURES FOR AUTHORIZATION

These financial statements were authorized for issuance by the Board of Directors on October 27, 2025.

3. APPLICATION OF NEW STANDARDS, AMENDMENTS AND INTERPRETATIONS

(1) Effect of the adoption of new issuances of or amendments to International Financial Reporting Standards (“IFRS[®]”) Accounting Standards that came into effect as endorsed by the Financial Supervisory Commission (“FSC”)

New standards, interpretations and amendments as endorsed by the FSC and became effective from 2025 are as follows:

New Standards, Interpretations and Amendments	Effective date by International Accounting Standards Board (“IASB”)
Amendments to IAS 21, ‘Lack of exchangeability’	January 1, 2025

The above standards and interpretations have no significant impact to the Company’s financial condition and financial performance based on the Company’s assessment.

(2) Effect of new issuances of or amendments to IFRS Accounting Standards as endorsed by the FSC but not yet adopted by the Company

New standards, interpretations and amendments endorsed by the FSC effective from 2026 are as follows:

New Standards, Interpretations and Amendments	Effective date by IASB
Amendments to IFRS 9 and IFRS 7, ‘Amendments to the classification and measurement of financial instruments’	January 1, 2026
Amendments to IFRS 9 and IFRS 7, ‘Contracts referencing nature-dependent electricity’	January 1, 2026
IFRS 17, ‘Insurance contracts’	January 1, 2023
Amendments to IFRS 17, ‘Insurance contracts’	January 1, 2023
Amendment to IFRS 17, ‘Initial application of IFRS 17 and IFRS 9 – comparative information’	January 1, 2023
Annual Improvements to IFRS Accounting Standards – Volume 11	January 1, 2026

The above standards and interpretations have no significant impact to the Company’s financial condition and financial performance based on the Company’s assessment.

(3) IFRS Accounting Standards issued by IASB but not yet endorsed by the FSC

New standards, interpretations and amendments issued by IASB but not yet included in the IFRS Accounting Standards as endorsed by the FSC are as follows:

New Standards, Interpretations and Amendments	Effective date by IASB
Amendments to IFRS 10 and IAS 28, ‘Sale or contribution of assets between an investor and its associate or joint venture’	To be determined by IASB
IFRS 18, ‘Presentation and disclosure in financial statements’	January 1, 2027 (Note)
IFRS 19, ‘Subsidiaries without public accountability: disclosures’	January 1, 2027

Note : The FSC has announced in a press release on September 25, 2025 that public companies will apply IFRS 18 starting from the fiscal year 2028. Additionally, entities can choose to adopt IFRS 18 earlier based on their requirements after the FSC endorses IFRS 18.

Except for IFRS 18, ‘Presentation and disclosure in financial statements’, the above standards and interpretations have no significant impact to the Company’s financial condition and financial performance based on the Company’s assessment.

IFRS 18, ‘Presentation and disclosure in financial statements’

IFRS 18, ‘Presentation and disclosure in financial statements’ replaces IAS 1. The standard introduces a defined structure of the statement of profit or loss, disclosure requirements related to management-defined performance measures, and enhanced principles on aggregation and disaggregation which apply to the primary financial statements and notes.

4. SUMMARY OF MATERIAL ACCOUNTING POLICIES

Except for the compliance statement, basis of preparation, and application policies of the interim financial statements described below, the other material accounting policies are in agree with Note 4 of the financial statements for the year ended December 31, 2024. These policies have been consistently applied to all the periods presented, unless otherwise stated.

(1) Compliance statement

- A. The financial statements of the Company have been prepared in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers and the International Accounting Standard 34, 'Interim financial reporting' that came into effect as endorsed by the FSC.
- B. The financial statements should be read together with the financial statements for the year ended December 31, 2024.

(2) Basis of preparation

- A. Except for the following items, these financial statements have been prepared under the historical cost convention:
Defined benefit assets are recognized based on the net amount of pension fund assets less present value of defined benefit obligation.
- B. The preparation of financial statements in conformity with IFRSs requires that use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Company's accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 5, "Critical accounting judgements, estimates and key sources of assumption uncertainty".

(3) Employee benefits

Defined benefit plan

Pension cost for the interim period is calculated on a year-to-date basis by using the pension cost rate derived from the actuarial valuation at the end of the prior financial year, adjusted for significant market fluctuations since that time and for significant curtailments, settlements, or other significant one-off events. Also, the related information is disclosed accordingly.

(4) Income tax

The interim period income tax expense is recognized based on the estimated average annual effective income tax rate expected for the full financial year applied to the pretax income of the interim period, and the related information is disclosed accordingly.

5. CRITICAL ACCOUNTING JUDGEMENTS, ESTIMATES AND KEY SOURCES OF ASSUMPTION UNCERTAINTY

There have been no significant changes during the period. Refer to Note 5 of the financial statements for the year ended December 31, 2024.

6. DETAILS OF SIGNIFICANT ACCOUNTS

(1) Cash and cash equivalents

	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Cash:			
Cash on hand	\$ 55,995	\$ 52,809	\$ 52,078
Checking deposits and demand deposits	886,700	2,781,557	2,137,505
	<u>942,695</u>	<u>2,834,366</u>	<u>2,189,583</u>
Cash equivalents:			
Repurchase agreements	1,274,000	-	-
Time deposits	800,000	-	-
	<u>2,074,000</u>	<u>-</u>	<u>-</u>
	<u>\$ 3,016,695</u>	<u>\$ 2,834,366</u>	<u>\$ 2,189,583</u>

- A. The Company transacts with a variety of financial institutions all with high credit rankings to diversify credit risk, so it expects that the probability of counterparty default is remote.
- B. As of September 30, 2025, December 31, 2024 and September 30, 2024, details of the Company's demand deposits and certificates of deposit pledged to others as collateral are provided in Note 8, "Pledged assets".

(2) Notes and accounts receivable, net

	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Notes receivable	\$ -	\$ 280	\$ 60
Accounts receivable - sponsorship	\$ 1,106,367	\$ 1,356,796	\$ 1,096,045
Accounts receivable - customers	191,519	130,330	159,600
	<u>\$ 1,297,886</u>	<u>\$ 1,487,126</u>	<u>\$ 1,255,645</u>

- A. The Company has no past due accounts receivable as of September 30, 2025, December 31, 2024 and September 30, 2024.
- B. As of September 30, 2025, December 31, 2024 and September 30, 2024, accounts receivable and notes receivable were all from contracts with customers. As of January 1, 2024, the balance of receivables (including notes receivable) from contracts with customers amounted to \$1,447,322.
- C. As of September 30, 2025, December 31, 2024 and September 30, 2024, without taking into account any collateral held or other credit enhancements, the maximum exposure to credit risk in respect of the amount that best represents the Company's notes and accounts receivable was its book value.
- D. The Company did not hold any collateral as security as of September 30, 2025, December 31, 2024 and September 30, 2024.
- E. Information relating to credit risk of accounts receivable is provided in Note 12(2), "Financial instruments".

(3) Inventories

		September 30, 2025	
	Cost	Allowance for price decline of inventories	Carrying amount
Merchandise	\$ 6,153,738	\$ -	\$ 6,153,738

		December 31, 2024	
	Cost	Allowance for price decline of inventories	Carrying amount
Merchandise	\$ 5,979,380	\$ -	\$ 5,979,380

		September 30, 2024	
	Cost	Allowance for price decline of inventories	Carrying amount
Merchandise	\$ 5,539,725	\$ -	\$ 5,539,725

The cost of inventories recognized as expense for the period:

	For the three-month periods ended September 30,	
	2025	2024
Cost of inventories sold	\$ 3,452,621	\$ 3,286,376
Loss on physical inventory	9,992	20,624
	<u>\$ 3,462,613</u>	<u>\$ 3,307,000</u>

	For the nine-month periods ended September 30,	
	2025	2024
Cost of inventories sold	\$ 10,368,933	\$ 9,672,152
Loss on physical inventory	58,132	67,385
	<u>\$ 10,427,065</u>	<u>\$ 9,739,537</u>

(4) Prepayments

	September 30, 2025	December 31, 2024	September 30, 2024
Overpaid value-added tax	\$ -	\$ 26,388	\$ 55,569
Other prepaid expenses	28,142	20,101	21,026
	<u>\$ 28,142</u>	<u>\$ 46,489</u>	<u>\$ 76,595</u>

(5) Property, plant and equipment

	<u>Transportation equipment</u>	<u>Office equipment</u>	<u>Leasehold improvements</u>	<u>Other equipment</u>	<u>Construction in progress and equipment before acceptance inspection</u>	<u>Total</u>
<u>At January 1, 2025</u>						
Cost	\$ 38,119	\$ 1,173,161	\$ 4,452,211	\$ 735,694	\$ 72,363	\$ 6,471,548
Accumulated depreciation	(15,987)	(550,558)	(1,584,321)	(192,800)	-	(2,343,666)
	<u>\$ 22,132</u>	<u>\$ 622,603</u>	<u>\$ 2,867,890</u>	<u>\$ 542,894</u>	<u>\$ 72,363</u>	<u>\$ 4,127,882</u>
<u>For the nine-month period ended September 30, 2025</u>						
At January 1	\$ 22,132	\$ 622,603	\$ 2,867,890	\$ 542,894	\$ 72,363	\$ 4,127,882
Additions	-	-	-	-	768,270	768,270
Transferred after acceptance inspection	2,160	250,068	403,822	59,781	(715,831)	-
Depreciation	(5,482)	(173,793)	(316,207)	(39,004)	-	(534,486)
Disposal-Cost	(3,808)	(146,541)	(251,294)	(22,238)	-	(423,881)
-Accumulated depreciation	<u>3,808</u>	<u>143,142</u>	<u>229,540</u>	<u>16,674</u>	<u>-</u>	<u>393,164</u>
At September 30	<u>\$ 18,810</u>	<u>\$ 695,479</u>	<u>\$ 2,933,751</u>	<u>\$ 558,107</u>	<u>\$ 124,802</u>	<u>\$ 4,330,949</u>
<u>At September 30, 2025</u>						
Cost	\$ 36,471	\$ 1,276,688	\$ 4,604,739	\$ 773,237	\$ 124,802	\$ 6,815,937
Accumulated depreciation	(17,661)	(581,209)	(1,670,988)	(215,130)	-	(2,484,988)
	<u>\$ 18,810</u>	<u>\$ 695,479</u>	<u>\$ 2,933,751</u>	<u>\$ 558,107</u>	<u>\$ 124,802</u>	<u>\$ 4,330,949</u>

	<u>Transportation equipment</u>	<u>Office equipment</u>	<u>Leasehold improvements</u>	<u>Other equipment</u>	<u>Construction in progress and equipment before acceptance inspection</u>	<u>Total</u>
<u>At January 1, 2024</u>						
Cost	\$ 37,403	\$ 1,078,856	\$ 4,125,463	\$ 633,657	\$ 127,614	\$ 6,002,993
Accumulated depreciation	(17,683)	(590,577)	(1,546,769)	(159,745)	-	(2,314,774)
	<u>\$ 19,720</u>	<u>\$ 488,279</u>	<u>\$ 2,578,694</u>	<u>\$ 473,912</u>	<u>\$ 127,614</u>	<u>\$ 3,688,219</u>
<u>For the nine-month period ended September 30, 2024</u>						
At January 1	\$ 19,720	\$ 488,279	\$ 2,578,694	\$ 473,912	\$ 127,614	\$ 3,688,219
Additions	-	-	-	-	829,963	829,963
Transferred after acceptance inspection	9,929	239,756	489,378	89,323	(828,386)	-
Depreciation	(5,526)	(156,266)	(298,260)	(35,759)	-	(495,811)
Disposal-Cost	(7,847)	(203,646)	(256,084)	(13,134)	-	(480,711)
-Accumulated depreciation	<u>7,185</u>	<u>186,451</u>	<u>250,388</u>	<u>11,553</u>	<u>-</u>	<u>455,577</u>
At September 30	<u>\$ 23,461</u>	<u>\$ 554,574</u>	<u>\$ 2,764,116</u>	<u>\$ 525,895</u>	<u>\$ 129,191</u>	<u>\$ 3,997,237</u>
<u>At September 30, 2024</u>						
Cost	\$ 39,485	\$ 1,114,966	\$ 4,358,757	\$ 709,846	\$ 129,191	\$ 6,352,245
Accumulated depreciation	(16,024)	(560,392)	(1,594,641)	(183,951)	-	(2,355,008)
	<u>\$ 23,461</u>	<u>\$ 554,574</u>	<u>\$ 2,764,116</u>	<u>\$ 525,895</u>	<u>\$ 129,191</u>	<u>\$ 3,997,237</u>

- A. The property, plant and equipment were all owner-occupied as of September 30, 2025, December 31, 2024 and September 30, 2024.
- B. Amount of borrowing costs capitalized as part of property, plant and equipment and the range of interest rates for such capitalization are as follows:

	<u>For the three-month periods ended September 30,</u>	
	<u>2025</u>	<u>2024</u>
Amount capitalized	\$ 754	\$ 728
Interest rate range	1.85%~1.99%	1.65%~1.88%
	<u>For the nine-month periods ended September 30,</u>	
	<u>2025</u>	<u>2024</u>
Amount capitalized	\$ 1,412	\$ 1,883
Interest rate range	1.57%~2.12%	1.64%~1.88%

- C. As of September 30, 2025, December 31, 2024 and September 30, 2024, no property, plant and equipment was pledged to others.

(6) Leasing arrangements-lessee

- A. The Company leases various assets including buildings and structures, machinery and other equipment. Rental contracts are typically made for periods of 3 to 20 years. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose covenants, but leased assets may not be used as security for borrowing purposes.
- B. The Company has lease contracts with the key management and non-related parties. The lease terms are between 3 to 20 years. As of September 30, 2025, December 31, 2024 and September 30, 2024, the amounts of deposits paid in accordance with the lease contracts were \$556,539, \$508,738 and \$497,557, respectively and were classified as “Refundable deposits”.
- C. The carrying amount of right-of-use assets and the depreciation charge are as follows:

	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
	<u>Carrying amount</u>	<u>Carrying amount</u>	<u>Carrying amount</u>
Buildings and structures	\$ 13,582,302	\$ 13,314,149	\$ 13,360,888
Machinery and equipment	9,050	13,519	12,067
Other equipment	6,258	7,642	7,481
	<u>\$ 13,597,610</u>	<u>\$ 13,335,310</u>	<u>\$ 13,380,436</u>

	<u>For the three-month periods ended September 30,</u>	
	<u>2025</u>	<u>2024</u>
	<u>Depreciation charge</u>	<u>Depreciation charge</u>
Buildings and structures	\$ 549,359	\$ 512,823
Machinery and equipment	1,600	1,528
Other equipment	461	430
	<u>\$ 551,420</u>	<u>\$ 514,781</u>

	<u>For the nine-month periods ended September 30,</u>	
	<u>2025</u>	<u>2024</u>
	<u>Depreciation charge</u>	<u>Depreciation charge</u>
Buildings and structures	\$ 1,617,738	\$ 1,508,138
Machinery and equipment	4,800	4,480
Other equipment	1,384	1,289
	<u>\$ 1,623,922</u>	<u>\$ 1,513,907</u>

D. For the three-month periods and the nine-month periods ended September 30, 2025 and 2024, the additions to right-of-use assets were \$23,973, \$17,332, \$77,156 and \$103,223, respectively, and the additions from remeasurement of right-of-use assets were \$879,806, \$1,085,893, \$1,809,066 and \$2,253,956, respectively.

E. The information on profit and loss accounts relating to lease contracts is as follows:

	<u>For the three-month periods ended September 30,</u>	
	<u>2025</u>	<u>2024</u>
<u>Items affecting (profit) or loss</u>		
Interest expense on lease liabilities	\$ 45,933	\$ 41,426
Expense on short-term lease contracts	5,844	4,630
Expense on leases of low-value assets	-	96
Expense on variable lease payments	27,855	28,111
Gain on sublease of right-of-use assets	(47,957)	(44,019)
Gain from lease modification	(502)	-
	<u>For the nine-month periods ended September 30,</u>	
	<u>2025</u>	<u>2024</u>
<u>Items affecting (profit) or loss</u>		
Interest expense on lease liabilities	\$ 133,492	\$ 118,614
Expense on short-term lease contracts	19,347	16,012
Expense on leases of low-value assets	-	216
Expense on variable lease payments	82,058	77,841
Gain on sublease of right-of-use assets	(144,914)	(104,311)
Gain from lease modification	(13,399)	(1,982)

F. For the three-month periods and the nine-month periods ended September 30, 2025 and 2024, the Company's total cash outflow for leases were \$616,302, \$556,426, \$1,818,968 and \$1,727,936, respectively.

G. Variable lease payments

Some of the Company's lease contracts contain variable lease payment terms that are linked to sales generated from a store. For individual stores, up to 13%~15% of lease payments are on the basis of variable payment terms and are accrued based on the sales amount. Variable payment terms are used for a variety of reasons, including minimizing the fixed costs for newly established stores. Various lease payments that depend on sales are recognized in profit or loss in the period in which the event or condition that triggers those payments occurs.

H. Extension and termination options

- a. Extension options are included in approximately 87.81% of the Company's lease contracts pertaining to retail stores. These terms and conditions aim to maximize optional flexibility in terms of managing contracts.
- b. In determining the lease term, the Company takes into consideration of all facts and circumstances that create an economic incentive to exercise an extension option or not to exercise a termination option. The assessment of lease period is reviewed if a significant event occurs which affects the assessment.

(7) Leasing arrangements – lessor

- A. The Company subleases underlying right-of-use assets – buildings and structures. Rental contracts are made for a period between 12 to 18 years. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions.
- B. The Company leases right-of-use assets – buildings and structures under a finance lease. Information on profit or loss in relation to lease contracts is as follows:

	<u>For the three-month periods ended September 30,</u>	
	<u>2025</u>	<u>2024</u>
Finance income from the net investment in the finance lease	<u>\$ 582</u>	<u>\$ 616</u>
	<u>For the nine-month periods ended September 30,</u>	
	<u>2025</u>	<u>2024</u>
Finance income from the net investment in the finance lease	<u>\$ 1,773</u>	<u>\$ 1,297</u>

- C. The maturity analysis of the undiscounted lease payments in the finance lease is as follows:

	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Within 1 year	\$ 11,640	\$ 11,640	\$ 11,640
2-5 years	47,547	47,236	47,168
Over 5 years	108,349	117,390	120,367
	<u>\$ 167,536</u>	<u>\$ 176,266</u>	<u>\$ 179,175</u>

D. Reconciliation of the undiscounted lease payments and the net investment in the finance lease is provided as follows:

	<u>September 30, 2025</u>		<u>December 31, 2024</u>	
	<u>Current</u>	<u>Non-current</u>	<u>Current</u>	<u>Non-current</u>
Undiscounted lease payments	\$ 11,640	\$ 155,896	\$ 11,640	\$ 164,626
Unearned finance income	(2,244)	(16,206)	(2,347)	(17,876)
Net investment in the lease	<u>\$ 9,396</u>	<u>\$ 139,690</u>	<u>\$ 9,293</u>	<u>\$ 146,750</u>
			<u>September 30, 2024</u>	
			<u>Current</u>	<u>Non-current</u>
Undiscounted lease payments			\$ 11,640	\$ 167,535
Unearned finance income			(2,381)	(18,449)
Net investment in the lease			<u>\$ 9,259</u>	<u>\$ 149,086</u>

E. The Company has no overdue lease receivables from the lessee, and the amount of loss arising from credit risk is assessed to be insignificant.

F. For the three-month periods and the nine-month periods ended September 30, 2025 and 2024, the Company recognised rent income in the amounts of \$47,375, \$43,403, \$143,141 and \$103,014, respectively, based on the operating lease agreement, which does not include variable lease payments.

G. The maturity analysis of the lease payments under the operating leases is as follows:

	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Within 1 year	\$ 201,878	\$ 196,916	\$ 190,044
2-5 years	685,744	686,384	679,233
Over 5 years	434,049	472,170	456,708
	<u>\$ 1,321,671</u>	<u>\$ 1,355,470</u>	<u>\$ 1,325,985</u>

(8) Other payables

	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Salaries and bonuses payable	\$ 410,967	\$ 438,350	\$ 392,384
Accrued employees' compensation and directors' remuneration	182,625	234,500	169,925
Labor and health insurance payable	50,434	49,945	49,548
Equipment payable	21,594	49,443	17,452
Others	168,808	166,670	153,243
	<u>\$ 834,428</u>	<u>\$ 938,908</u>	<u>\$ 782,552</u>

(9) Long-term borrowings

<u>Nature</u>	<u>Borrowing period</u>	<u>Range of interest rates</u>	<u>Collateral</u>	<u>September 30, 2025</u>
Long-term bank borrowings				
Unsecured bank borrowings	1.12.2023~ 7.30.2028	1.81%~2.10%	None	\$ 3,754,242
Less: Current portion of long-term borrowings				(1,752,298)
				<u>\$ 2,001,944</u>
<u>Nature</u>	<u>Borrowing period</u>	<u>Range of interest rates</u>	<u>Collateral</u>	<u>December 31, 2024</u>
Long-term bank borrowings				
Unsecured bank borrowings	1.3.2022~ 12.2.2027	1.81%~2.17%	None	\$ 3,047,601
Less: Current portion of long-term borrowings				(1,445,900)
				<u>\$ 1,601,701</u>
<u>Nature</u>	<u>Borrowing period</u>	<u>Range of interest rates</u>	<u>Collateral</u>	<u>September 30, 2024</u>
Long-term bank borrowings				
Unsecured bank borrowings	10.27.2021~ 8.6.2027	1.81%~2.15%	None	\$ 2,793,355
Less: Current portion of long-term borrowings				(1,308,280)
				<u>\$ 1,485,075</u>

For more information about interest expenses recognized by the Company for the three-month periods and the nine-month periods ended September 30, 2025 and 2024, refer to Note 6(18), "Finance costs".

(10) Pensions

- A. The Company has a defined benefit pension plan in accordance with the Labor Standards Law, covering all regular employees' service years prior to the enforcement of the Labor Pension Act on July 1, 2005 and service years thereafter of employees who chose to continue to be subject to the pension mechanism under the Law. Under the defined benefit pension plan, two units are accrued for each year of service for the first 15 years and one unit for each additional year thereafter, subject to a maximum of 45 units. Pension benefits are based on the number of units accrued and the average monthly salaries and wages of the last 6 months prior to retirement. The Company contributes monthly an amount equal to 2% of the employees' monthly salaries and wages to the retirement fund deposited with Bank of Taiwan, the trustee, under the name of the independent retirement fund committee. Also, the Company would assess the balance in the aforementioned labor pension reserve account by December 31, every year. If the account balance is not enough to pay the pension calculated by the aforementioned method to the

employees expected to qualify for retirement in the following year, the Company will make contribution for the deficit by next March. Information on the Company’s aforementioned pension plan is as follows:

- a. For the aforementioned pension plan, the Company recognized pension costs of (\$51), \$—, (\$155) and (\$16) for the three-month periods and the nine-month periods ended September 30, 2025 and 2024, respectively.
 - b. Expected contributions to the defined benefit pension plan of the Company for all the periods of 2025 amount to \$2,530.
- B. Effective July 1, 2005, the Company has established a defined contribution pension plan (the “New Plan”) under the Labor Pension Act (the “Act”), covering all regular employees with R.O.C. nationality. Under the New Plan, the Company contributes monthly an amount based on 6% of the employees’ monthly salaries and wages to the employees’ individual pension accounts at the Bureau of Labor Insurance. The benefits accrued are paid monthly or in lump sum upon termination of employment. The pension costs under the defined contribution pension plan of the Company for the three-month periods and the nine-month periods ended September 30, 2025 and 2024 were \$34,209, \$33,551, \$100,436 and \$98,941, respectively.

(11) Common stock

- A. Movements in the number of the Company’s ordinary shares outstanding are as follows (in thousands of shares):

	For the nine-month periods ended September 30,	
	2025	2024
Balance at January 1	104,936	103,493
Stock dividends	1,050	1,035
Employees’ stock compensation	458	408
Balance at September 30	<u>106,444</u>	<u>104,936</u>

- B. On May 28, 2024, the Company’s shareholders during their meeting adopted a resolution and reported to shareholders at its meeting to issue new shares of common stock through capitalization of unappropriated retained earnings of \$10,349 and employees’ compensation payable of \$201,300. As approved by the Securities and Futures Bureau, Financial Supervisory Commission, the effective date of the capitalization was set on June 29, 2024. Of the amount of \$201,300 employees’ stock compensation, 408 thousand shares were calculated based on the fair value per share at the preceding day of the Board of Directors’ meeting, after taking into account the effects of ex-rights and ex-dividends. Amounts arising in excess of par value on issuance are classified as capital surplus-additional paid-in capital.
- C. On May 27, 2025, the Company’s shareholders during their meeting adopted a resolution and reported to shareholders at its meeting to issue new shares of common stock through capitalization of unappropriated retained earnings of \$10,494 and employees’ compensation payable of \$225,000. As approved by the Securities and Futures Bureau, Financial Supervisory

Commission, the effective date of the capitalization was set on July 21, 2025. Of the amount of \$225,000 employees' stock compensation, 458 thousand shares were calculated based on the fair value per share at the preceding day of the Board of Directors' meeting, after taking into account the effects of ex-rights and ex-dividends. Amounts arising in excess of par value on issuance are classified as capital surplus-additional paid-in capital.

D. As of September 30, 2025, the Company's total authorized capital was \$1,200,000 (including \$20,000 reserved for employee stock options) and the paid-in capital was \$1,064,438 (106,444 thousand shares) with par value of \$10 (in dollars) per share.

(12) Capital surplus

Pursuant to the Company Act, capital surplus arising from paid-in capital in excess of par value on issuance of common stocks and donations can be used to cover accumulated deficit or to issue new stocks or cash to shareholders in proportion to their share ownership, provided that the Company has no accumulated deficit. Further, the Securities and Exchange Law requires that the amount of capital surplus to be capitalized mentioned above should not exceed 10% of the paid-in capital each year. Capital surplus should not be used to cover accumulated deficit unless the legal reserve is used.

(13) Retained earnings

A. The legal reserve shall be exclusively used to cover accumulated deficit, to issue new stocks or distribute cash to shareholders in proportion to their share ownership. The use of legal reserve for the issuance of stocks or cash dividends to shareholders in proportion to their share ownership is permitted provided that the balance of such reserve exceeds 25% of the Company's paid-in capital.

B. As the Company operates in a volatile business environment and is in stable growth stage, the appropriation of earnings should consider fund requirements and capital budget in determining how much earnings will be kept or distributed and how much cash dividends will be distributed. Under the Company's Articles of Incorporation, 10% of the annual net income, after offsetting any loss of prior years and paying all taxes and dues, shall be set aside as legal reserve. The remaining net income is the distributable net profit of this period, which is added to the unappropriated retained earnings from prior years to arrive at the accumulated distributable net profit. After considering business environment, future operations, the need for reinvestment, etc., the Board of Directors will propose a resolution for the distribution of earnings which will be approved at the shareholders' meeting. The distributable net profit shall be appropriated as: 50%~100% of accumulated distributable net profit will be appropriated as dividends and bonuses to shareholders, with cash dividends being at least 1% of the total dividends. Amounts shall be distributed as stock dividends when the cash dividend per share is less than \$0.5 (in dollars). The Company's Board of Directors distributed all or part of the distributable dividends and bonuses in cash through a resolution adopted by a majority vote at its meeting attended by two-thirds of the total number of directors and reported it to the shareholders' meeting. The aforementioned regulations of requiring the resolutions from the shareholders are not applicable.

- C. In accordance with the regulations, the Company shall set aside special reserve arising from the debit balance in other equity items at the balance sheet date before distributing earnings. When debit balance in other equity items is reversed subsequently, an equal amount could then be used for distribution.
- D. The Company recognized cash dividends distributed to owners in 2024 amounting to \$2,173,352 (\$21 dollars per share) and the distribution of stock dividends of \$10,349 (\$0.1 dollars per share). The distribution of cash dividends from 2024 earnings was resolved by the Board of Directors on February 24, 2025, and reported at the shareholders' meeting on May 27, 2025. The distribution includes a cash dividend of \$2,413,533 (\$23 dollars per share). On May 27, 2025, the shareholders during their meeting also resolved to distribute a stock dividend of \$10,494 (\$0.1 dollars per share) from 2024 earnings.

(14) Operating revenue

A. Disaggregation of revenue from contracts with customers

The Company derives revenue from the transfer of goods and services at a point in time as follows:

	<u>For the three-month periods ended September 30, □</u>	
	<u>2025</u>	<u>2024</u>
Merchandise sales	\$ 6,371,718	\$ 6,092,163
License income	29,096	32,452
	<u>\$ 6,400,814</u>	<u>\$ 6,124,615</u>
	<u>For the nine-month periods ended September 30, □</u>	
	<u>2025</u>	<u>2024</u>
Merchandise sales	\$ 18,657,230	\$ 17,532,594
License income	83,897	93,570
	<u>\$ 18,741,127</u>	<u>\$ 17,626,164</u>

B. Contract assets and liabilities

As of September 30, 2025, January 1, 2025 (December 31, 2024), September 30, 2024 and January 1, 2024, the Company has no revenue-related contract assets, and the Company has recognized the following revenue-related contract liabilities:

	<u>September 30, 2025</u>	<u>January 1, 2025 (December 31, 2024)</u>	<u>September 30, 2024</u>	<u>January 1, 2024</u>
Contract liabilities:				
– Customer loyalty programmes	\$ 65,638	\$ 57,824	\$ 56,915	\$ 63,995
– Unearned receipts	<u>31,121</u>	<u>29,715</u>	<u>31,524</u>	<u>26,935</u>
	<u>\$ 96,759</u>	<u>\$ 87,539</u>	<u>\$ 88,439</u>	<u>\$ 90,930</u>

a. Significant changes in contract assets and liabilities

The Company has no significant changes in contract assets and liabilities for the three-month periods and the nine-month periods ended September 30, 2025 and 2024.

b. Revenue recognized that was included in the contract liability balance at the beginning of the period is shown below:

	For the nine-month periods ended September 30,	
	2025	2024
Revenue recognized that was included in the contract liability balance at the beginning of the period		
Customer loyalty programmes	\$ 54,149	\$ 46,797
Unearned receipts	29,715	26,935
	<u>\$ 83,864</u>	<u>\$ 73,732</u>

(15) Interest income

	For the three-month periods ended September 30,	
	2025	2024
Interest income from bank deposits	\$ 11,236	\$ 250
Other interest income	1,229	1,235
	<u>\$ 12,465</u>	<u>\$ 1,485</u>
	For the nine-month periods ended September 30,	
	2025	2024
Interest income from bank deposits	\$ 39,656	\$ 9,544
Other interest income	4,410	3,475
	<u>\$ 44,066</u>	<u>\$ 13,019</u>

(16) Other income

	For the three-month periods ended September 30,	
	2025	2024
Rental income	\$ 47,375	\$ 43,403
Other income	8,504	9,151
	<u>\$ 55,879</u>	<u>\$ 52,554</u>
	For the nine-month periods ended September 30,	
	2025	2024
Rental income	\$ 143,141	\$ 103,014
Other income	29,091	35,382
	<u>\$ 172,232</u>	<u>\$ 138,396</u>

(17) Other gains and losses

	For the three-month periods ended September 30,	
	2025	2024
Loss on disposal of property, plant and equipment	(\$ 543)	(\$ 2,345)
Gain from lease modification	502	-
	<u>(\$ 41)</u>	<u>(\$ 2,345)</u>
	For the nine-month periods ended September 30,	
	2025	2024
Loss on disposal of property, plant and equipment	(\$ 28,882)	(\$ 20,752)
Income from subleasing right-of-use assets	-	39,998
Gain from lease modification	13,399	1,982
	<u>(\$ 15,483)</u>	<u>\$ 21,228</u>

(18) Finance costs

	For the three-month periods ended September 30,	
	2025	2024
Interest expense:		
Bank borrowings	\$ 18,788	\$ 12,654
Others	42,130	37,299
Less: Capitalization of qualifying assets	(754)	(728)
	<u>\$ 60,164</u>	<u>\$ 49,225</u>
	For the nine-month periods ended September 30,	
	2025	2024
Interest expense:		
Bank borrowings	\$ 48,511	\$ 30,707
Others	121,843	107,079
Less: Capitalization of qualifying assets	(1,412)	(1,883)
	<u>\$ 168,942</u>	<u>\$ 135,903</u>

(19) Expenses by nature

	For the three-month period ended September 30, 2025		
	Operating expenses	Operating costs	Total
Employee benefit expense	<u>\$ 788,364</u>	<u>\$ 89,419</u>	<u>\$ 877,783</u>
Depreciation	<u>\$ 681,396</u>	<u>\$ 49,776</u>	<u>\$ 731,172</u>
	For the three-month period ended September 30, 2024		
	Operating expenses	Operating costs	Total
Employee benefit expense	<u>\$ 791,975</u>	<u>\$ 85,709</u>	<u>\$ 877,684</u>
Depreciation	<u>\$ 640,558</u>	<u>\$ 42,709</u>	<u>\$ 683,267</u>

	For the nine-month period ended September 30, 2025		
	Operating expenses	Operating costs	Total
Employee benefit expense	\$ 2,319,364	\$ 262,266	\$ 2,581,630
Depreciation	\$ 2,010,484	\$ 147,924	\$ 2,158,408

	For the nine-month period ended September 30, 2024		
	Operating expenses	Operating costs	Total
Employee benefit expense	\$ 2,311,586	\$ 229,196	\$ 2,540,782
Depreciation	\$ 1,890,340	\$ 119,378	\$ 2,009,718

(20) Employee benefit expenses

	For the three-month period ended September 30, 2025□		
<u>Full-time employees</u>	Operating expenses	Operating costs	Total
Wages and salaries	\$ 590,732	\$ 32,912	\$ 623,644
Labor and health insurance expense	65,313	3,430	68,743
Pension costs	28,007	1,762	29,769
Other personnel expenses	5,899	-	5,899
	<u>\$ 689,951</u>	<u>\$ 38,104</u>	<u>\$ 728,055</u>

	For the three-month period ended September 30, 2025□		
<u>Part-time employees</u>	Operating expenses	Operating costs	Total
Wages and salaries	\$ 83,698	\$ 1,700	\$ 85,398
Labor and health insurance expense	10,326	-	10,326
Pension costs	4,389	-	4,389
Other personnel expenses	-	49,615	49,615
	<u>\$ 98,413</u>	<u>\$ 51,315</u>	<u>\$ 149,728</u>

	For the three-month period ended September 30, 2024□		
<u>Full-time employees</u>	Operating expenses	Operating costs	Total
Wages and salaries	\$ 576,504	\$ 28,802	\$ 605,306
Labor and health insurance expense	62,818	2,896	65,714
Pension costs	26,694	1,502	28,196
Other personnel expenses	5,016	-	5,016
	<u>\$ 671,032</u>	<u>\$ 33,200</u>	<u>\$ 704,232</u>

	For the three-month period ended September 30, 2024□		
<u>Part-time employees</u>	Operating expenses	Operating costs	Total
Wages and salaries	\$ 102,985	\$ 1,701	\$ 104,686
Labor and health insurance expense	12,603	-	12,603
Pension costs	5,355	-	5,355
Other personnel expenses	-	50,808	50,808
	<u>\$ 120,943</u>	<u>\$ 52,509</u>	<u>\$ 173,452</u>

	For the nine-month period ended September 30, 2025 □		
<u>Full-time employees</u>	<u>Operating expenses</u>	<u>Operating costs</u>	<u>Total</u>
Wages and salaries	\$ 1,735,549	\$ 95,472	\$ 1,831,021
Labor and health insurance expense	187,436	10,020	197,456
Pension costs	81,200	5,176	86,376
Other personnel expenses	12,721	-	12,721
	<u>\$ 2,016,906</u>	<u>\$ 110,668</u>	<u>\$ 2,127,574</u>

	For the nine-month period ended September 30, 2025 □		
<u>Part-time employees</u>	<u>Operating expenses</u>	<u>Operating costs</u>	<u>Total</u>
Wages and salaries	\$ 256,019	\$ 5,010	\$ 261,029
Labor and health insurance expense	32,534	-	32,534
Pension costs	13,905	-	13,905
Other personnel expenses	-	146,588	146,588
	<u>\$ 302,458</u>	<u>\$ 151,598</u>	<u>\$ 454,056</u>

	For the nine-month period ended September 30, 2024 □		
<u>Full-time employees</u>	<u>Operating expenses</u>	<u>Operating costs</u>	<u>Total</u>
Wages and salaries	\$ 1,686,718	\$ 81,821	\$ 1,768,539
Labor and health insurance expense	179,384	8,468	187,852
Pension costs	78,828	4,365	83,193
Other personnel expenses	11,492	-	11,492
	<u>\$ 1,956,422</u>	<u>\$ 94,654</u>	<u>\$ 2,051,076</u>

	For the nine-month period ended September 30, 2024 □		
<u>Part-time employees</u>	<u>Operating expenses</u>	<u>Operating costs</u>	<u>Total</u>
Wages and salaries	\$ 302,115	\$ 4,545	\$ 306,660
Labor and health insurance expense	37,317	-	37,317
Pension costs	15,732	-	15,732
Other personnel expenses	-	129,997	129,997
	<u>\$ 355,164</u>	<u>\$ 134,542</u>	<u>\$ 489,706</u>

- A. According to the Articles of Incorporation of the Company, a ratio of profit of the current year distributable, after covering accumulated losses, shall be distributed as employees' compensation and directors' remuneration. The ratio shall not be lower than 5% for employees' compensation (At least 70% of the designated amount shall be allocated for distribution as remuneration to frontline employees.) and shall not be higher than 6% for directors' remuneration.
- B. For the three-month periods and the nine-month periods ended September 30, 2025 and 2024, employees' compensation were accrued at \$66,000, \$61,200, \$177,000 and \$164,300, respectively; while directors' remuneration were accrued at \$1,875, \$2,610, \$5,625 and \$5,625, respectively. The aforementioned amounts were recognized in salary expenses that were estimated and accrued based on the distributable net profit of current year calculated by the percentage prescribed under the Company's Articles of Incorporation. The employees' compensation and directors' remuneration resolved by the Board of Directors on February 24,

2025 were \$225,000 and \$7,500, respectively. There is a \$2,000 variance between the employees' compensation and directors' remuneration recognized in the 2024 financial statements and the actual distribution, primarily due to estimation differences. This variance has been adjusted in the 2025 financial statements. The number of shares to be distributed as employees' compensation for 2024 and 2023 were 458 thousand and 408 thousand shares, respectively. Refer to Note 6(11), "Common stock" for details.

Information about employees' compensation and directors' remuneration by the Company as resolved by the Board of Directors will be posted in the "Market Observation Post System" at the website of the Taiwan Stock Exchange.

(21) Income tax

A. Income tax expense

Components of income tax expense:

	<u>For the three-month periods ended September 30,</u>	
	<u>2025</u>	<u>2024</u>
Current income tax:		
Current tax on profits for the period	\$ 203,836	\$ 190,953
Deferred tax:		
Origination and reversal of temporary differences	(1,564)	(79)
Income tax expense	<u>\$ 202,272</u>	<u>\$ 190,874</u>
	<u>For the nine-month periods ended September 30,</u>	
	<u>2025</u>	<u>2024</u>
Current income tax:		
Current tax on profits for the period	\$ 547,861	\$ 513,104
Prior year income tax (over) under estimation	(5,063)	6
Total current tax	<u>542,798</u>	<u>513,110</u>
Deferred tax:		
Origination and reversal of temporary differences	(1,852)	634
Income tax expense	<u>\$ 540,946</u>	<u>\$ 513,744</u>

B. As of October 27, 2025, the Company's income tax returns through 2023 have been assessed by the Tax Authority, and there were no disputes existing between the Company and the Tax Authority.

(22) Earnings per share

	<u>For the three-month period ended September 30, 2025</u>		
	<u>Amount after tax</u>	<u>Weighted average number of ordinary shares outstanding (shares in thousands)</u>	<u>Earnings per share (in dollars)</u>
<u>Basic earnings per share</u>			
Profit attributable to ordinary shareholders	<u>\$ 808,340</u>	<u>106,444</u>	<u>\$ 7.59</u>
<u>Diluted earnings per share</u>			
Profit attributable to ordinary shareholders	\$ 808,340	106,444	
Assumed conversion of all dilutive potential ordinary shares Employees' compensation	<u>-</u>	<u>401</u>	
Profit attributable to ordinary shareholders plus assumed conversion of all dilutive potential ordinary shares	<u>\$ 808,340</u>	<u>106,845</u>	<u>\$ 7.57</u>
	<u>For the three-month period ended September 30, 2024</u>		
	<u>Amount after tax</u>	<u>Weighted average number of ordinary shares outstanding (shares in thousands)</u>	<u>Earnings per share (in dollars)</u>
<u>Basic earnings per share</u>			
Profit attributable to ordinary shareholders	<u>\$ 762,984</u>	<u>105,985</u>	<u>\$ 7.20</u>
<u>Diluted earnings per share</u>			
Profit attributable to ordinary shareholders	\$ 762,984	105,985	
Assumed conversion of all dilutive potential ordinary shares Employees' compensation	<u>-</u>	<u>331</u>	
Profit attributable to ordinary shareholders plus assumed conversion of all dilutive potential ordinary shares	<u>\$ 762,984</u>	<u>106,316</u>	<u>\$ 7.18</u>

(23) Supplemental cash flow information

A. Investing activities with partial cash payments:

	For the nine-month periods ended September 30,	
	2025	2024
Purchase of property, plant and equipment	\$ 768,270	\$ 829,963
Add: Beginning balance of payable on equipment (Other payables)	49,443	77,400
Less: Ending balance of payable on equipment (Other payables)	(21,594)	(17,452)
Capitalization of interest	(1,412)	(1,883)
Cash paid for acquisition of property, plant and equipment	<u>\$ 794,707</u>	<u>\$ 888,028</u>

B. Investing and financing activities with no cash flow effects:

	For the nine-month periods ended September 30,	
	2025	2024
(a) Right-of-use assets transferred to finance lease receivable	<u>\$ -</u>	<u>\$ 59,447</u>
(b) Accrued employees' compensation transferred to stock dividends to be distributed	<u>\$ 225,000</u>	<u>\$ 201,300</u>

(24) Changes in liabilities from financing activities

	Long-term borrowings (Including current portion)	Lease liabilities	Guarantee deposits received	Liabilities from financing activities-gross
At January 1, 2025	\$ 3,047,601	\$ 13,461,035	\$ 39,751	\$ 16,548,387
Changes in cash flow from financing activities	706,641	(1,506,915)	3,529	(796,745)
Changes in other non-cash items	-	1,795,667	-	1,795,667
At September 30, 2025	<u>\$ 3,754,242</u>	<u>\$ 13,749,787</u>	<u>\$ 43,280</u>	<u>\$ 17,547,309</u>
	Long-term borrowings (Including current portion)	Lease liabilities	Guarantee deposits received	Liabilities from financing activities-gross
At January 1, 2024	\$ 2,161,354	\$ 12,655,181	\$ 57,443	\$ 14,873,978
Changes in cash flow from financing activities	632,001	(1,412,030)	(18,795)	(798,824)
Changes in other non-cash items	-	2,251,974	-	2,251,974
At September 30, 2024	<u>\$ 2,793,355</u>	<u>\$ 13,495,125</u>	<u>\$ 38,648</u>	<u>\$ 16,327,128</u>

7. RELATED PARTY TRANSACTIONS

(1) Names of related parties and relationship

<u>Names of related parties</u>	<u>Relationship with the Company</u>
Chen Chien-Tsao	Key management of the Company

(2) Significant related party transactions

Lease transactions — lessee

A. The Company leases office from the key management of the Company. Rental contracts are typically made for 3 years. Rents are paid at the end of the month.

B. Acquisition of right-of-use assets

Outstanding balance

	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Key management of the Company	\$ 6,583	\$ -	\$ 739

C. Lease liabilities

(a) Outstanding balance

	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Key management of the Company	\$ 6,626	\$ -	\$ 749

Classified as “Current lease liabilities” and “Non-current lease liabilities”.

(b) Interest expense

	<u>For the three-month periods ended September 30,</u>	
	<u>2025</u>	<u>2024</u>
Key management of the Company	\$ 30	\$ 2
	<u>For the nine-month periods ended September 30,</u>	
	<u>2025</u>	<u>2024</u>
Key management of the Company	\$ 98	\$ 13

(3) Key management compensation

	<u>For the three-month periods ended September 30,</u>	
	<u>2025</u>	<u>2024</u>
Salaries and other short-term employee benefits	\$ 5,256	\$ 5,859
	<u>For the nine-month periods ended September 30,</u>	
	<u>2025</u>	<u>2024</u>
Salaries and other short-term employee benefits	\$ 16,716	\$ 16,280

8. PLEDGED ASSETS

The Company's assets pledged as collateral are as follows:

<u>Assets</u>	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>	<u>Purpose of collateral</u>
Demand deposits (Note)	\$ 7,237	\$ 7,237	\$ 7,237	Performance guarantee
Certificate of deposit (Note)	6,050	6,050	12,050	Refundable deposits
	<u>\$ 13,287</u>	<u>\$ 13,287</u>	<u>\$ 19,287</u>	

(Note) Classified as "Other current financial assets" and "Other non-current financial assets".

9. SIGNIFICANT CONTINGENT LIABILITIES AND UNRECOGNIZED CONTRACT COMMITMENTS

Capital expenditures contracted for but not yet incurred

	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Property, plant and equipment	<u>\$ 133,103</u>	<u>\$ 122,775</u>	<u>\$ 123,334</u>

10. SIGNIFICANT DISASTER LOSS

None.

11. SIGNIFICANT EVENTS AFTER THE BALANCE SHEET DATE

None.

12. OTHERS

(1) Capital management

The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern in order to provide returns for shareholders, and to maintain an optimal capital structure to reduce the cost of capital. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

(2) Financial instruments

A. Financial instruments by category

Details of financial instruments by category of the Group are described in Note 6.

B. Financial risk management policies

The Company adopts a comprehensive risk management system to identify all risks (including market risk, credit risk and liquidity risk) and to enable key management to measure and control all risks. The Company's objectives when managing market risk are achieving optimal risk exposure, maintaining appropriate liquidity and managing all market risks centrally by taking into account the economic environment, competition and market risk.

C. Significant financial risks and degrees of financial risks

(a) Market risk

I. Foreign exchange risk

Since the main transactions of the Company are denominated in New Taiwan dollars, the Company is not engaged in foreign exchange contracts. Therefore, the Company is not exposed to significant foreign exchange risk.

II. Price risk

The Company is not engaged in any financial instrument or derivatives investment, hence is not exposed to price risk.

III. Cash flow and fair value interest rate risk

- i. The Company's main interest rate risk arises from long-term borrowings with variable rates, which expose the Company to cash flow interest rate risk. For the nine-month periods ended September 30, 2025 and 2024, the Company's borrowings at variable rate were mainly denominated in New Taiwan dollars.
- ii. The Company's borrowings are measured at amortized cost. The borrowings are periodically contractually repriced and to that extent are also exposed to the risk of future changes in market interest rates.
- iii. If the borrowing interest rate had increased/decreased by 10% with all other variables held constant, other comprehensive income for the nine-month periods ended September 30, 2025 and 2024, would have decreased/increased by \$3,881 and \$2,457, respectively. The main factor is that changes in interest expense result from floating rate borrowings.

(b) Credit risk

- I. Credit risk refers to the risk of financial loss to the Company arising from default by the clients or counterparties of financial instruments on the contract obligations. The main factor is that counterparties could not repay in full the accounts receivable based on the agreed terms.
- II. The Company manages its credit risk taking into consideration the entire Company's concern. For banks and financial institutions, only independently rated parties with a minimum rating of 'A' are accepted. According to the Company's credit policy, the Company is responsible for managing and analyzing the credit risk for each of their new clients before standard payment and delivery terms and conditions are offered. Internal risk control assesses the credit quality of the customers, taking into account their financial position, past experience and other factors. Individual risk limits are set based on internal or external ratings in accordance with limits set by the Board of Directors. The utilisation of credit limits is regularly monitored.
- III. The Company adopts the following assumption under IFRS 9 to assess whether there has been a significant increase in credit risk on that instrument since initial recognition:
If the contract payments were past due over 30 days based on the terms, there has been a significant increase in credit risk on that instrument since initial recognition. The default occurs when the contract payments are past due over certain number of days.
- IV. The Company classifies customers' accounts receivable in accordance with credit risk on trade. The Company applies the modified approach using the provision matrix to estimate expected credit loss.

V. The Company uses the forecast to adjust historical and timely information to assess the default possibility of accounts receivable. As of September 30, 2025 and 2024, the Company's expected loss rate used in not past due accounts receivable is immaterial, and the Company has no past due accounts receivable.

VI. The Company did not recognize the immaterial impairment losses when applying the modified approach for the nine-month periods ended September 30, 2025 and 2024.

(c) Liquidity risk

I. Cash flow forecasting is performed by the Company. The Company's Finance Department monitors rolling forecasts of the Company's liquidity requirements to ensure it has sufficient cash to meet operational needs while maintaining sufficient headroom on its undrawn committed borrowing facilities at all times so that the Company does not breach borrowing limits or covenants (where applicable) on any of its borrowing facilities.

II. The Company has the following undrawn borrowing facilities:

	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Floating rate:			
Expiring within one year	\$ 1,867,606	\$ 1,055,222	\$ 1,529,242
Expiring beyond one year	<u>1,736,151</u>	<u>1,136,059</u>	<u>1,628,981</u>
	<u>\$ 3,603,757</u>	<u>\$ 2,191,281</u>	<u>\$ 3,158,223</u>

III. The table below analyses the Company's non-derivative financial liabilities and relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows.

<u>September 30, 2025</u>	<u>Less than 1 year</u>	<u>Between 1 and 2 years</u>	<u>Between 2 and 5 years</u>	<u>More than 5 years</u>
Non-derivative financial liabilities				
Notes payable	\$ 60,713	\$ -	\$ -	\$ -
Accounts payable	3,330,678	-	-	-
Other payables	834,428	-	-	-
Lease liabilities (including current and non-current portion)	2,157,419	2,082,773	5,022,240	5,307,210
Long-term borrowings (including current portion)	1,784,756	1,180,921	858,106	-
Guarantee deposits received	-	43,280	-	-
<u>December 31, 2024</u>	<u>Less than 1 year</u>	<u>Between 1 and 2 years</u>	<u>Between 2 and 5 years</u>	<u>More than 5 years</u>
Non-derivative financial liabilities				
Notes payable	\$ 57,143	\$ -	\$ -	\$ -
Accounts payable	3,387,697	-	-	-
Other payables	938,908	-	-	-
Lease liabilities (including current and non-current portion)	2,064,491	1,980,848	4,927,639	5,237,941
Long-term borrowings (including current portion)	1,471,650	1,130,086	500,140	-
Guarantee deposits received	-	39,751	-	-
<u>September 30, 2024</u>	<u>Less than 1 year</u>	<u>Between 1 and 2 years</u>	<u>Between 2 and 5 years</u>	<u>More than 5 years</u>
Non-derivative financial liabilities				
Notes payable	\$ 82,785	\$ -	\$ -	\$ -
Accounts payable	3,300,560	-	-	-
Other payables	782,552	-	-	-
Lease liabilities (including current and non-current portion)	2,019,581	1,962,897	4,904,555	5,363,539
Long-term borrowings (including current portion)	1,331,443	1,057,359	454,010	-
Guarantee deposits received	-	38,648	-	-

(3) Fair value information

The Company had no fair value financial instruments as of September 30, 2025, December 31, 2024 and September 30, 2024.

13. SUPPLEMENTARY DISCLOSURES

(In accordance with the current regulatory requirements, the Company is only required to disclose the information for the nine-month period ended September 30, 2025.)

(1) Significant transaction information

- A. Loans to others: None.
- B. Provision of endorsements and guarantee to others provided: None.
- C. Holding of significant marketable securities at the end of the period: None.
- D. Purchases or sales of goods from or to related parties reaching \$100 million or 20% of paid-in capital or more: None.
- E. Receivables from related parties reaching \$100 million or 20% of the paid-in capital or more: None.
- F. Significant inter-company transactions: None.

(2) Disclosure information of investee company

None.

(3) Disclosure information on indirect investments in Mainland China

As of September 30, 2025, the Company had no investments in Mainland China.

14. SEGMENT INFORMATION

(1) General information

The Company operates business only in a single industry. The Company's chief operating decision-maker, who allocates resources and assesses performance of the Company as a whole, has identified that the Company has only one reportable operating segment.

(2) Information about segment profit or loss, assets and liabilities

The segment information provided to the chief operating decision-maker for the reportable segments is as follows:

	<u>For the nine-month periods ended September 30,</u>	
	<u>2025</u>	<u>2024</u>
	<u>Retailing</u>	<u>Retailing</u>
Segment revenue	\$ 18,741,127	\$ 17,626,164
Revenue from external customers (net)	18,741,127	17,626,164
Depreciation	2,158,408	2,009,718
Finance cost	168,942	135,903
Segment pre-tax profit	2,727,920	2,567,327
Segment assets	29,221,663	27,180,614
Segment liabilities	22,070,188	20,784,799

(3) Reconciliation for segment (loss) income

- A. The revenue from external customers reported to the chief operating decision-maker is measured in a manner consistent with that in the statement of comprehensive income. The segment income reported to the chief operating decision-maker is measured in a manner consistent with that in the financial statements. Therefore, a reconciliation is not needed.
- B. The total assets and total liabilities reported to the chief operating decision-maker is measured in a manner consistent with that in the financial statements. Therefore, a reconciliation is not needed.